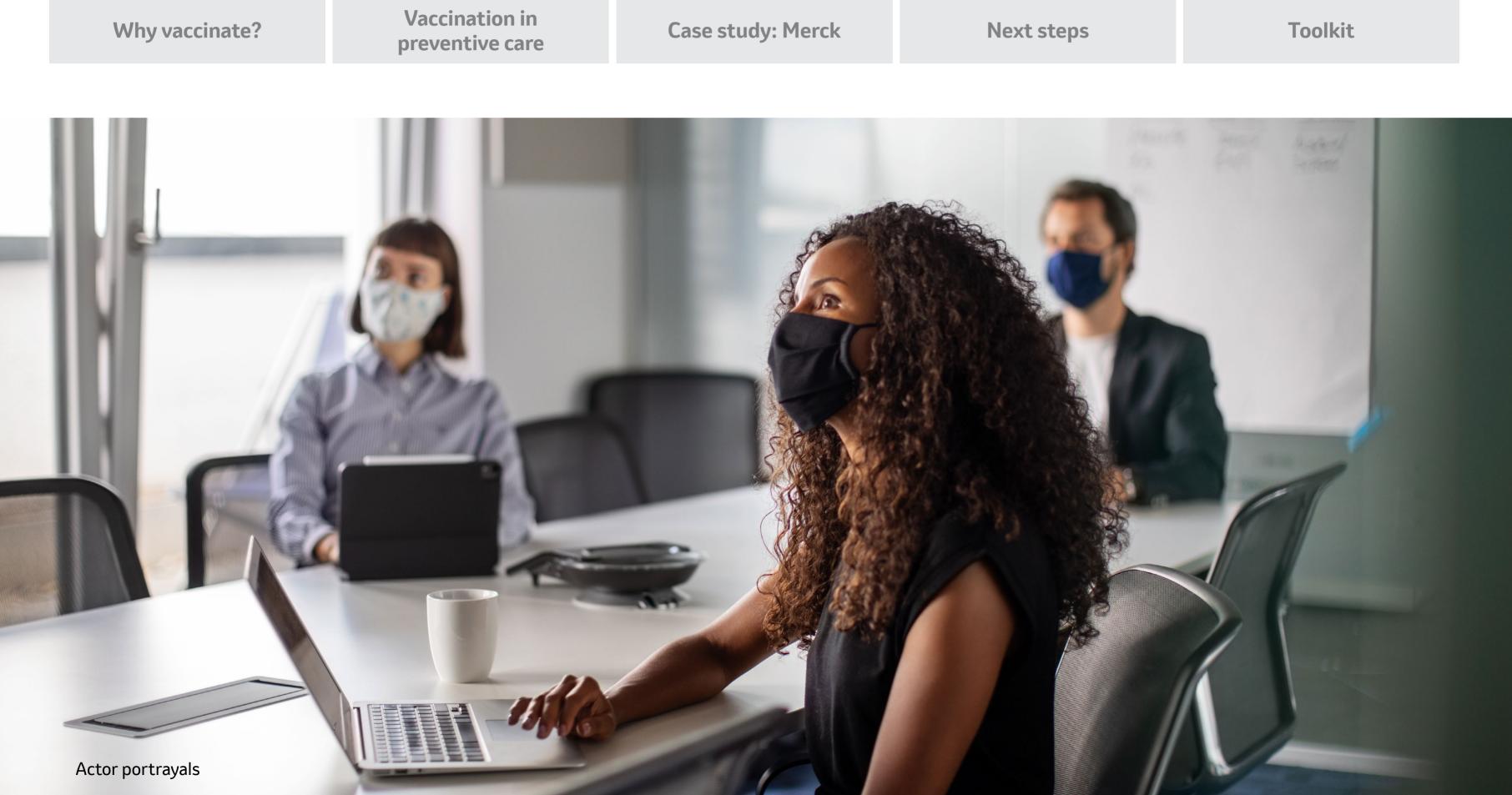
The value of vaccination in employee population health





Agenda

- Why vaccinate?
- Vaccination in employee preventive care programs
- Case study: Merck
- Next steps
- Toolkit

Toolkit

(2)

Why vaccinate?

Toolkit

(3)

Taking steps to improve vaccination rates can have an impact on employees and companies¹

Vaccination for influenza can reduce absenteeism, presenteeism, and lost productivity at work, and has a proven return on investment (\$15-\$50 saved per worker vaccinated).²





Employee impact

- **380 thousand hospitalizations**³
- vaccination status.²

Company impact

- non-medical costs⁴

References: 1. Centers for Disease Control and Prevention. Promoting vaccination in the workplace. Last reviewed October 29, 2021. https://www.cdc.gov/flu/business/promoting-vaccines-workplace.htm 2. Ofstead CL, Sherman BW, Wetzler HP, et al. Effectiveness of worksite interventions to increase influenza vaccination rates among employees and families. J Occup Environ Med. 2013;55(2):156-163. 3. Centers for Disease Control and Prevention. Estimated influenza illnesses, medical visits, hospitalizations, and deaths in the United States—2019-2020 influenza season. Last reviewed October 1, 2021. Accessed November 29, 2021. https://www.cdc.gov/flu/about/burden/2019-2020.html doi:10.1097/JOM.0b013e3182717d13 4. Putri WCWS, Muscatello DJ, Stockwell MS, Newall AT. Economic burden of seasonal influenza in the United States. Vaccine. 2018;36(27):3960-3966. doi:10.1016/j. vaccine.2018.05.057 5. Mercer LLC. A culture of health and wellness. Published 2018. Accessed November 29, 2021. https://www.mercer.com/content/dam/mercer/attachments/global/MandA/gl-2018-culture-of-health-and-wellness.pdf

Toolkit

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• During 2019-2020 in the US, the flu was responsible for an estimated 16 million health care visits and

• Employer-sponsored vaccination programs have been linked to higher employee vaccination status, which has in turn been linked to higher family

• In the US in 2015, the flu indirectly cost up to an estimated **\$2.3 billion** in lost productivity and other

 Investment in a culture of health can lead to more productive, satisfied, and loyal employees⁵

Employers and employees can benefit from workplace vaccinations

Benefits of workplace vaccinations¹:



Vaccination is often covered under employee health plans.²

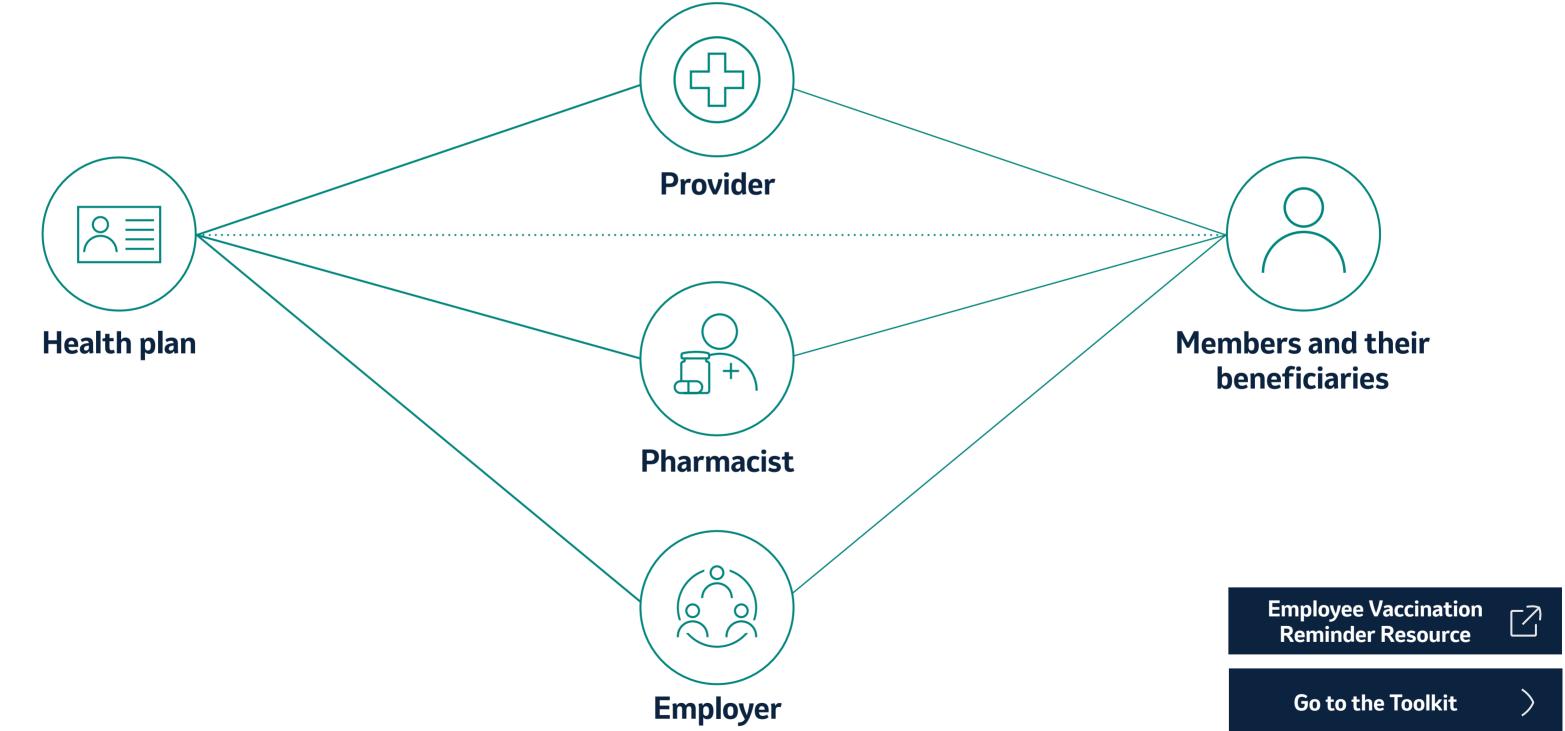
Benefits will vary based on investment by employers in championing vaccination and number of employees vaccinated.

References: 1. Centers for Disease Control and Prevention. Promoting vaccination in the workplace. Last reviewed October 25, 2021. Accessed November 29, 2021. https://www.cdc.gov/flu/business/promoting-vaccines-workplace.htm 2. Centers for Disease Control and Prevention. How to pay for vaccines. Last Reviewed March 31, 2017. Accessed November 29, 2021. https://www.cdc.gov/vaccines/adults/pay-for-vaccines.html

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Employers and payers can be part of a coordinated effort of recommended vaccination

- Many employers offer wellness programs to help identify health issues to improve the health of workers and their family members¹
- Most private and government insurance plans cover recommended vaccines for adults and children—at little or no cost to members^{2,3}



References: 1. Kaiser Family Foundation. 2020 Employer Health Benefits Survey. Published October 8, 2020. Accessed November 29, 2021. https://www.kff.org/report-section/ehbs-2020-section-12-health-screening-and-health-promotion-and-wellness-programs 2. Kaiser Family Foundation. Preventive services covered by private health plans under the Affordable Care Act. Published August 2015. Accessed November 29, 2021. https://www.kff.org/health-reform/fact-sheet/preventive-services-covered-by-private-health-plans/3. United States Congress: Office of the Legislative Counsel. Compilation of Patient Protection And Affordable Care Act: As amended through May 1, 2010, including Patient Protection and Affordable Care Act health-related portions of the Health Care and Education Reconciliation Act of 2010. Washington: U.S. Government Printing Office, 2010; 1-974

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Vaccination in preventive care

Disparities in vaccination

- Racial and ethnic disparities in adult vaccination persist due to less coverage and differences in quality of care received, among other reasons.¹
- Research also shows that adults with a lower level of education and household income are less likely to receive vaccines.¹⁻⁴
- Differences in attitudes, concerns about vaccine safety, and acceptance contribute to differences in adult vaccination.¹

References: 1. Lu P, et al. Racial and ethnic disparities in vaccination coverage among adult populations. Am J Prev Med. 2015;49(6):S412-S425. doi:10.1016/j.amepre.2015.03.005 2. Grandhi GR, Valero-Elizondo J, Mszar R, et al. Abstract 15427: Sociodemographic disparities in influenza vaccination among adults with atherosclerotic cardiovascular disease in the United States. Circulation. 2019;140:A15427. 3. National Alliance of Healthcare Purchaser Coalitions. High-value preventive care during COVID-19, Published September 2020. Accessed November 29, 2021. https://connect.nationalalliancehealth.org/HigherLogic/ System/DownloadDocumentFile.ashx?DocumentFileKey=9b374a17-b430-4f6d-74f9-ec418ecd6f6d 4. Centers for Disease Control (CDC). Sociodemographic factors associated with receipt of COVID-19 vaccination and intent to definitely get vaccinated, adults aged ≥18 years: Household Pulse Survey, United States, April 28-May 10, 2021. Last reviewed June 15, 2021. Accessed November 29, 2021. https://www.cdc.gov/vaccines/imz-managers/coverage/adultvaxview/pubs-resources/sociodemographic-factors-covid19-vaccination.html



Vaccination is a part of preventive health programs

Toolkit

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Integrated approaches to employee health and well-being: components and overlapping areas of wellness¹



- assessments
- Screenings

Employee benefits

- Family and Medical Leave Act^a
- Americans with Disabilities Act^a

^aFederal requirements.

Reference: 1. Advancing Workforce Health at the Department of Homeland Security: Protecting Those Who Protect Us. Mil Med. 2016;181(2):93-95. doi:10.7205/MILMED-D-15-00526

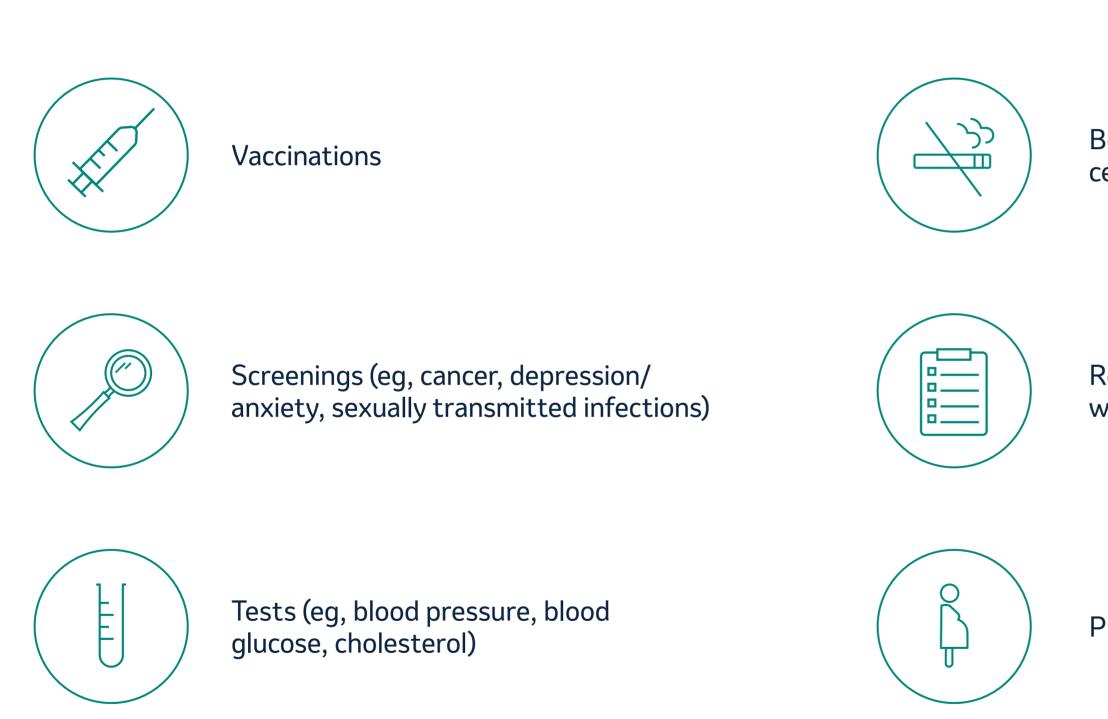
Occupational health and safety programs

• Use of protective gear

(9)

Vaccination is a part of preventive health care

Employee preventive care strategy areas¹:



Reference: 1. National Alliance of Healthcare Purchaser Coalitions. High-value preventive care during COVID-19. Published September 2020. Accessed November 29, 2021. https://connect.nationalalliancehealth.org/HigherLogic/System/DownloadDocumentFile.ashx?DocumentFileKey=9b374a17-b430-4f6d-74f9-ec418ecd6f6d

Behavior intervention (eg, tobacco cessation, substance use, weight loss)

Routine physicals and care for those with chronic or serious conditions

Prenatal care

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Employers are in a position to promote employee and community health by creating environments that support vaccination^{1,2}

M/

The problem

In recent years, populations around the world have shown increased hesitancy around getting vaccinated, triggering the World Health Organization to declare vaccine hesitancy among the top 10 public health threats of 2019.^{3,4}

Employers can facilitate change

The 2020 Edelman Trust Barometer showed that **"my employer" was** one of the most trusted sources of information about the coronavirus. Around 78% of people say that businesses have a responsibility to ensure their employees are protected from the virus and do not spread it into the community.¹

Workplace health programs and policies, which can help employees get necessary health screenings and vaccinations, among other things, can reduce health risks and improve the quality of life for **138 million** workers in the US.²

"The world's biggest employers should immediately support ... common-sense information campaigns that promote vaccine acceptance and defuse anti-vaccine sentiments."

-Harvard Business Review⁵

References: 1. Edelman. Special report: Workplace trust and the coronavirus. Published September 2020. Accessed November 29, 2021. https://www.edelman.com/sites/g/files/aatuss191/files/2020-09/Workplace%20Trust%20and%20Coronavirus.pdf **2.** Centers for Disease Control and Prevention. Workplace health promotion. Last reviewed February 1, 2018. Accessed November 29, 2021. https://www.cdc.gov/workplacehealthpromotion/health-strategies/index.html **3.** World Health Organization. Ten threats to global health in 2019. Accessed November 30, 2021. https://www.who.int/news-room/spotlight/ten-threats-to-global-health-in-2019 **4.** Vaccine hesitancy: A generation at risk. *The Lancet.* 2019;3(5):281. doi:10.1016/S2352-4642(19)30092-6 **5.** Weintraub R, Rosenberg J, Rabin K, et al. Why businesses must help build trust in a Covid-19 vaccine. *Harvard Business Review.* Published August 20, 2020. Accessed November 29, 2021. https://www.businesses-must-help-build-trust-in-a-covid-19-vaccine

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Employer

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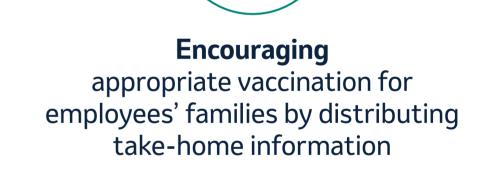
Employers can play a critical role in increasing vaccination rates by¹:

Establishing policies that allow employees to take an hour or two to seek vaccinations in the community

> Promoting locations in the community that offer vaccinations

Communicating the importance of vaccination

Toolkit





Employee Vaccination Reminder Resource



Go to the Toolkit

Case study: Merck Our goal is a workplace free of vaccine-preventable diseases

Toolkit

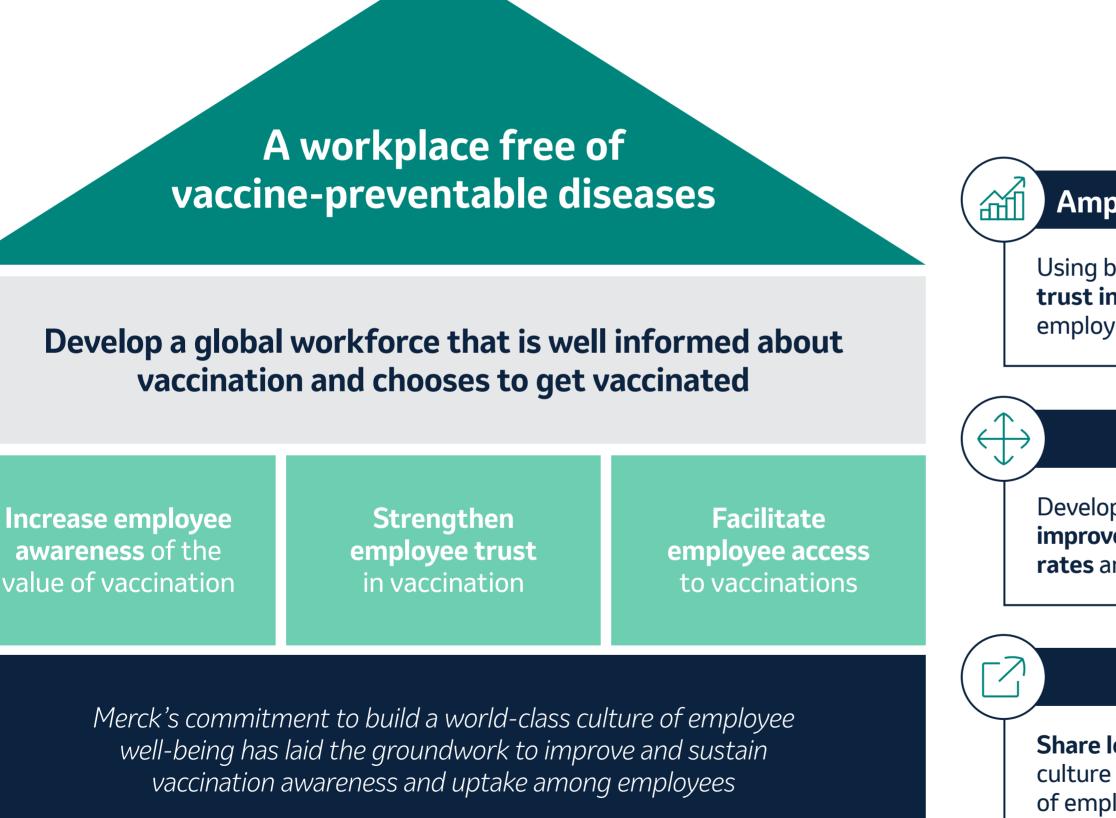
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Vision

Objective

Goals

Merck's commitment to public health begins with a commitment to our own family of thousands of colleagues



Amplify and enhance existing programs

Using best practices to improve awareness of, trust in, and access to, vaccination among our employees worldwide

Tactics

Expand the model

Develop and distribute a global policy and toolkit to improve and sustain optimal vaccination coverage rates among employees worldwide

Share the story

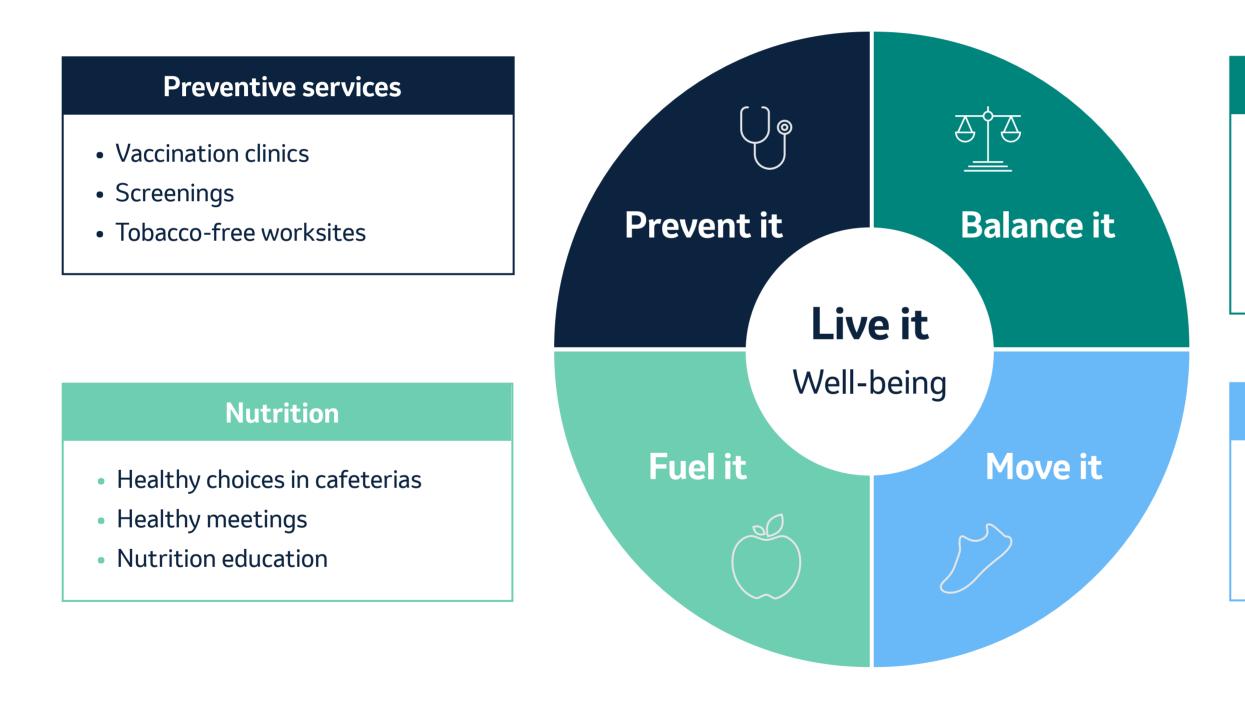
Share lessons learned from Merck's world-class culture of well-being—which includes the well-being of employees' families

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Vaccination in preventive care

A holistic approach

Bringing together our health & wellness offerings under one branded campaign



Launched to 100% of the global workforce

Toolkit

Emotional, mental, & financial well-being

- Mindfulness workshops
- Mental health
- Employee assistance plan
- Financial planning

Physical activity or movement

- Fitness centers
- Walking paths on campus
- Activity challenges

(15)

In the US, Merck's integrated approach aims to improve vaccination uptake through several channels



Communication

- Distribution of educational materials on the importance of recommended vaccinations
- Building awareness around existing vaccination programs, campaigns, and activities



Physical access

• Expanding on-site vaccination clinics for US employees



Financial access

- Vaccinations offered at low or no cost
- Increase awareness that vaccines are covered by the pharmacy benefit

Toolkit

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< 16 >

Taking next steps

Next steps

Toolkit

(17)

Vaccination in preventive care

Employers can help build vaccine trust

An analysis of aggregate claims data indicated a 41%-53% decline in CDC-recommended adolescent and adult vaccines across markets from March-August 2019 compared to March-August 2020.^{1,2}

Action steps for employers³:



Plan specific activities to promote and provide access to, and coverage for, vaccinations.





Ensure that health plans and employee well-being partners conduct proactive outreach to fill vaccination gaps.

References: 1. The COVID-19 pandemic: Impact on US Adolescent and Adult Vaccine Utilization across markets. Avalere Health. Published 2021. Accessed November 29, 2021. https://avalere.com/wp-content/uploads/2021/02/The-COVID-19-Pandemic_Impact-on-US-Adolescent-and-Adult-Vaccine-Utilization-Uti Across-Markets_White-Paper.pdf 2. Data available on request from Merck & Co., Inc, Professional Services-DAP, WP1-27, PO Box 4, West Point, PA 19486-0004. Please specify information package US-NON-07434. 3. National Alliance of Healthcare Purchaser Coalitions. High-value preventive care during COVID-19. Published September 2020. Accessed November 29, 2021. https://connect.nationalalliancehealth.org/HigherLogic/System/DownloadDocumentFile.ashx?DocumentFileKey=9b374a17-b430-4f6d-74f9-ec418ecd6f6d&forceDialog=0

Toolkit

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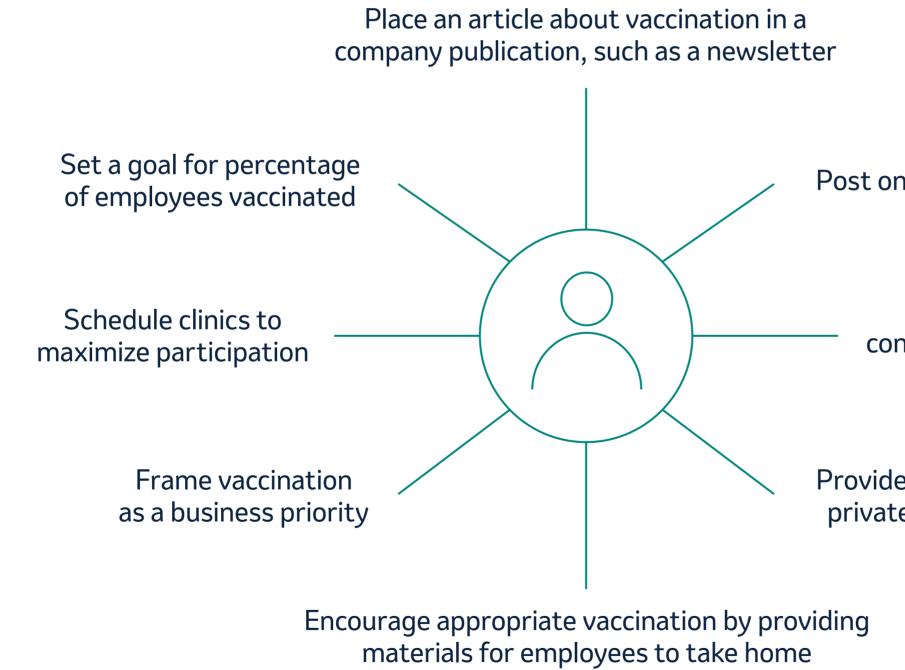


Educate employees about the importance of preventive care and their vaccination benefits.



Key strategies in implementing a vaccination program

The CDC has recommended several tips and techniques for communicating with employees about preventive services, including adult vaccination.¹



Toolkit

Post on social media

Prominently display posters containing information about adult vaccination programs

Provide a comfortable, convenient, and private location for vaccination clinics

Encouraging employee transition from vaccine hesitancy to vaccine confidence

Employers can address the "levers" of vaccine hesitancy to increase vaccine uptake^{1,2}:



Access

Ability of employees to get vaccinated. How well company-wide vaccination programs reach eligible staff



Financial and nonfinancial costs (eg, time) Awareness

How much employees know about the need for/availability of vaccines as well as relevant risk-benefit information

Acceptance The degree to which individuals accept, question, or refuse vaccination

References: 1. National Vaccine Program Office (NVPO). Meeting Report: The Vaccine Confidence. August 15-16, 2017. Accessed November 29, 2021. https://www.hhs.gov/sites/default/files/2017-vaccine-confidence-meeting-report.pdf 2. Thomson A, Robinson K, Vallée-Tourangeau G. The 5As: A practical taxonomy for the determinants of vaccine uptake. Vaccine. 2016; 34(8):1018-1024. doi: 10.1016/j.vaccine.2015.11.065

Toolkit



Activation

How much employees are motivated to act and get vaccinated

(20)

Considerations for recommended vaccination during a pandemic¹

CDC guidance has been developed for the administration of vaccines at alternate sites of care during the COVID-19 pandemic

Optional sites of care include: pharmacies, off-site or satellite clinics, and vaccination clinics

 Sites for vaccine administration may include drive-through vaccination services at fixed sites, curbside clinics, mobile outreach units, or home visits

- Providing specific appointment times to manage patient flow and avoid crowding
- Ensuring sufficient staff and resources to help move patients through the clinic flow as quickly as possible
- Limiting the overall number of attendees at any given time, particularly for populations at increased risk of severe illness from COVID-19



During the COVID-19 pandemic, it's essential to ensure vaccination services are maintained or reinitiated to help protect individuals and communities from vaccine-preventable diseases. Administering recommended vaccines helps to prevent certain illnesses that may lead to unnecessary medical visits, hospitalizations, and further strain on the health care system.

See the CDC guidance for more information on vaccination during a pandemic: https://www.cdc.gov/vaccines/pandemic-guidance/index.html

The general principles outlined for health care facilities should also be applied to alternate vaccination sites

Additional precautions for physical distancing that are particularly relevant for mass vaccination clinics, such as:

(21)

Summary: Employers can play a critical role in improving vaccination rates¹



Employers are a valuable resource and should consider including vaccination programs as part of their employee population health initiatives.



Employers can promote and offer vaccination in places that are convenient and accessible to employees and their family members.



Employers can implement wellness programs that include vaccination.

Toolkit

Go to the Toolkit

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(22)

Toolkit

Next steps

Toolkit

< 23 >

Vaccination in preventive care

Case study: Merck

For employers

Take action to help keep your workplace healthy. Consider offering free on-site vaccinations at your business locations.

How to host a vaccination event (8.5x11)

A checklist for businesses and employers to consider



View/Download

Toolkit



Vaccination in preventive care

Case study: Merck

For employees

Making vaccinations part of your workplace wellness program could offer many benefits to employees.

It's time to take charge of your health! (8.5x11)



View/Download

Because your health is important... (8.5x11)



Next steps

Toolkit

Adult vaccination event poster (8.5x11)







Thank you

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